

Leo Jindrak im Interview: Schlagkraft durch Zusammenarbeit

Leo Jindrak wurde kürzlich als Bundesinnungsmeister des Lebensmittelgewerbes bestatigt. Im Interview spricht der engagierte Branchenvertreter über bürokratische Hürden, notwendige Reformen, die Bedeutung von Wettbewerben – und warum das Handwerk bei der Nachwuchsarbeit stärker in die Öffentlichkeit treten muss.



Leo Jindrak: „Bei der Nachwuchsarbeit müssen wir alle an einem Strang ziehen und unser Handwerk medienwirksam praesentieren!“ © Henry Gasselich

@Yc`>bXfU_`]gh`Y]bY`dfU[YbXY`DYfgcb`]W_XY]h`XYg`cghYffY]W_XY]gW_XYb
 @VYbga]hY`UbXk Yf_g``5`g`?cbX]hcf`a Y]ghYf`i bX`b\UVYf`XYf
 hfUX]h]cbgfY]W_XYb`@]bnYf`? c b X]hcfY]`>bXfU_`z`X]Y`a]h`bYi b
 :]]U`Yb`i bX`fi bX`%) \$`A]hUfVY]hYf]bbYb`i bX`A]hUfVY]hYfb`ni `XYb
 5i g\Ub[YgW_X]`XYfb`XYf`6fUbW_XY`nU`h`j YfV]bXYh`Yf
 i bhYfbY`a Yf]gW_XYb`9fZc`[`a]h[fc»Ya `9b[U[Ya Ybh`Zi f`XUg
 <UbXk Yf_`"

GY]hij]Y`Yb`>\fYb`gYhnhg]W\`>bXfU_`U`g`>b i b[a Y]ghYf`XYf
?cbX]hcfYb` `gck c\``]b`C VYfcghYffY]W\`U`g`Ui W\`Ui Z`6i bXYgYVYbY
`Zi f`X]Y`>hYfYggYb`gY]bYf`?c``Y[]bbYb`i bX`?c``Y[Yb`Y]b``Ni XYa
]ghYf`J]nYdfUg]XYbh`XYf`K]fhgW\ UZhg_Ua a Yf`C VYfcghYffY]W\`
A]h`%": YVfi Uf`&\$&(`i VYfbU\`a `@Yc`>bXfU_`Y]bY`k Y]hYfY
j YfUbhk cfhi b[gj c``Y`F c``Y.`9f`k i fXY`cVYfghYf`J YfhfYhYf`XYg
cghYffY]W\]gW\Yb`@YVYbga]hhY`[Yk YfVYg`i bX`Zc`[hY`XUa]h`Ui Z
: `Y]gW\Yfa Y]ghYf`K]``VU`X`A UbX``>`XYf`_cbgh]hi]YfYbXYb`G]hni b[
5bZUb[`>`]&\$&) `k i fXY`Yf`bi b`cZ]n]Y``Zi f`X]Y`bYi Y
: i b_h]cbgdYf]cXY`V]g`&\$` \$`U`g`6i bXYg]bbi b[ga Y]ghYf`VYghUh][h`
>a `ni f`GY]hY`ghY\Yb`k Y]hYf\]b`6UW_Yfa Y]ghYf`>gYZ`GW\fc hh
i bX`: `Y]gW\Yfa Y]ghYf`F U]a i bX`D`Ui hn`U`g`GhY``j YfhfYhYf``K Y`W\Y
GW\k Yfdi b_hY`X]Y`6i bXYg]bbi b[]b`XYb`_ca a YbXYb`Zi bZ`>\fYb
gYhYb`k]``i bX`k]Y`@Yc`>bXfU_`X]Y`Ni _i bZhXYg
@YVYbga]hhY`\UbXk Yf_g`Y]bgW\UhnhZ`j YffUh`Yf`]a `>hYfj]Yk`"

: `Y]gW\`/`7c.`K Y`W\Y`H\Ya Yb`ghY\Yb`]b`XYb`bUW\ghYb
>\fYb`Ui Z`XYf`5[YbXU`XYf`6i bXYg]bbi b[3
@Yc`>bXfU_.`5`g`6i bXYg]bbi b[]ghYg`i bgYfY`5i Z[UVYž`Ui Z
bUh]cbU`Yf`gck]Y`Yi fcdU]gW\Yf`9VYbY`9]bZi gg`ni `bY\`a Ybž`i a `X]Y
; YYhm[YVi b[`i bX`9b`hk]W_`i b[Ybž`X]Y`i bgYfY`A]h[`]YXgVYhf]YVY
VYhfYZZYbž`Zf\`nY]h][`ni `Yf_YbbYb`i bX`YbhgdFYW\YbX`ni `U[]YfYb`
I bX`Yg`[]Vh]j]Y`ni `hi b``I bgYfY`6Yhf]YVY`VYbch][Yb`gdi fVUFY
9b`hUghi b[Yb`Xi fW\`k Yb][Yf`6i fc_fUh]Yž`Y]b`B UW\gW\UfZYb`VY]
XYf`; Yk YfVYcfXbi b[ž`n]Y`[Yf]W\hYhY`: cfXYfi b[Yb`i bX
k YgYbh`]W\Y`9f`Y]W\hYfi b[Yb`Yhk U`VY]?cbhf c``Yb`cXYf`]a
5b`U[YbFYW\h`"

: `Y]gW\`/`7c.`K]Y`k]fX`g]W\`X]Y`Ni gUa a YbUfVY]h`a]h`XYb
@UbXYg]bbi b[Yb`]b`XYb`bUW\ghYb`>\fYb`[YghU`hYb`3
@Yc`>bXfU_.`5`g`]W\`]a `: YVfi Uf`&\$&(`XUg`5a h`XYg
6i bXYg]bbi b[ga Y]ghYfg`i VYfbca a Yb`\UVYž`k Uf`Yg`a]f`Y]b
[fc»Yg`5b`]Y[Ybž`X]Y`?ccdYfUh]cb`]a `[YgUa hYb
@YVYbga]hhY`\UbXk Yf_`ni `ZcfW]YfYb``8 Ug`k]fX`Ui W\`]b`Ni _i bZh
Y]b`<Ui dhhY]`a Y]bYf`5fVY]h`gY]b``6Yfi Zg[fi ddYbgdFYW\Yfž
>b i b[ga Y]ghYfž`5i ggW\i gga]h[`]YXYf`i bX`; YgW\UZhgZi \fYf
hfYZZYb`g]W\`fY[Y`a U»][`cb`]bYi bX`]b`DfUgYbnž`i a `i VYf`]fY
5fVY]h`i bX`X]Y`H\Ya Ybž`X]Y`i bgYfY`A]h[`]YXgVYhf]YVY

VYgWUZh][Ybž'ni 'VYf]W\hYb"

5`Y'6Yfi Zg[fi ddYbž'cV': `Y]gWYfž'6UW_Yfž'?cbX]hcfYbž'A i ``Yf
cXYf'B U\fi b[g! 'i bX'; Ybi gga]hY'YfnYi [Yf'dfcZ]h]YfYb'j cb
X]YgYa '[Ya Y]bgUa Yb'5i ghUi gW'"A U»bU\ a Ybž'X]Y'j]b'Y]bYa
6i bXYg`UbX`YfZc`[fY]W\ 'i a [YgYhnh'k i fXYbž'k YfXYb'j cb
6fUbW\Yb_c``Y[Yb'Ui g`Y]bYa `UbXYfYb'6i bXYg`UbX`Ui Z[Y[f]ZZYb
i bX'j]W\ 'j YfgU""5VYf'Ui W\`DfcV`Ya Y'j]b'Y]bYf'6Yfi Zg[fi ddYž'k]Y
Yhk U`X]Y`GW\k Y]bYdYghž'Ub`XYf`X]Y`cghYffY]W\]gW\Yb
: `Y]gW\ VYhf]YVY`bi f`_bUdd'j cfVY][YgW\ fUa a h'g]bXž'gW\UfZYb`XUg
6Yk i gghgY]b`U`Yfž'Zi f'?f]gYbg]hi Uh]cbYb'[Yfi ghY'h'ni `gY]b""W\
k YfXY`ni XYa `a Y]bY`F cUXh'ci f'ei Yf`Xi fW\`U`Y`6i bXYg`UbXYf
Ui W\`j]b`Ni _i bZiZcfhgYhnYb'i bX`X]Y`@UbXYg]bbi b[Ybž
6Yfi ZggW\i `Yb'i bX`6Yhf]YVY`VYgi W\Ybž'i a `a]f'j cf`Cfh`Y]b`6]`X
j cb`XYb`DfcV`Ya Ybž'UVYf`bUhi f`]W\`Ui W\`j cb`XYb`9fZc`[Yb'ni
a UW\Yb"

: `Y]gW\ / `7c. `K Y`W\Y`5bXYfi b[Yb`g]bX`VY]`XYf
; Yk YfVYcfXbi b[`_cb_fYh`bch][3
@Yc`>]bXfU_. `I bgYfY`6Yhf]YVY`UfVY]hYb`gY\`f'[i h'a]h`XYf
@UbXk]fhgW\UZh'ni gUa a Yb""8YbbcW\`YI]gh]fYb`I b[`Y]W\`Y]hYbž
X]Y`VY\`cVYb`k YfXYb`a i ggYbž'XUa]h'i bgYfY`6Yhf]YVY`b]W\h
VYbUW\hY']][h`V`Y]VYb""8]Y`5V[fYbni b[ž'V]g`k c\]b`bcW\`Y]bY
8]fY_hj Yfa Uf_hi b[`j cf`]Y[h'i bX`UV`k Ubb`Yg`g]W\`i a `Y]bY
[Yk YfV`]W\Y`HUh][_Y]h`\UbXY`hž']gh'a Y\`f`U`g`gW\k Ua a]
Zcfa i `]Yfh`K]f`ZcfXYfb`XU\Yf`Y]bY`_`UfY`5V[fYbni b[`ni f
X]fY_hj Yfa Uf_hYbXYb`@UbXk]fhgW\UZh""9g`VfUi W\h`Y]bY
dfcXi _h[fi ddYbVYnc[YbY`F Y[Y`i b[`i bX`YVYbgc`Y]bY
YbhgdYfW\YbXY`VY\`cfX`]W\Y`?cbhfc``Y""5i W\`VY]`XYb': cfXYfi b[Yb
ZcfXYfb`k]f`Y]b'; `Y]W\`n]Y\Yb`a]h`XYf`X]fY_hj Yfa Uf_hYbXYb
@UbXk]fhgW\UZh"
9]b`k Y]hYfYf`Di b_h']gh`X]Y`9]bgW\ fUb_i b[`XYf` \Ui g`]W\Yb
BYVYbVYgW\UZh][i b[``8]Y`XYfnY]h][Y': Uggi b[`XYf`\Ui g`]W\Yb
BYVYbVYgW\UZh][i b[`]gh`Y]b`5bUW\ fcb]ga i g`Ui g`XYf
BUW_f]Y[gnY]h'i bX`i VYf\Ui dh`b]W\h`Ui Z'a cXYfbY
J Yfa Uf_hi b[ga c[`]W_Y]hYb`UV[Ygh]a a h""9g'a i gg`_`Uf[YghY`h
k YfXYbž'XUgg]bY`J Yfa Uf_hi b[`i VYf`C b`]bY!D`UhZcfa Ybž`C b`]bY!
G\cdg`cXYf`A Uf_hY`YXYbZU`g`Y]bY`[Yk YfV`]W\Y`5i gi Vi b[
XUfghY`h'i bX`b]W\h'i bhYf`X]Y`\Ui g`]W\Y`BYVYbVYgW\UZh][i b[`ZU`h"

:`Y]gW\ /`7c.`Gh]W\k c f h`9b hVi f c_fUh]g]Yfi b[`Ua`6Y]gd]Y`
9b h k U`Xi b[g f]W\h`b]Y.`K`c`]gh`6fi ggY``[YZc fXYfh3
@Yc`>]bXfU_.`8]Y`9I`j Yf`Ub[hž`XUgg`U``Y`]b`XYf
K`YfhgW\cdZ] b[g_YhhY`XYb`B UW\k Y]g`YfVf]b[Yb`a`i ggYbž`XUgg`Y]b
DfcXi`_h`k`jY`Yhk`U`F`]bXZY]gW\`b]W\h`j`c b`UV[Y\c`nhYb`:`UW\Yb
ghUa`a`h`i`Y]b`6i f c_fUh]YUi`Zk`UbX`gcbXYf[`Y]W\Yb`i bX`Z`f`?A`I`g`
_Ui`a`ni`ghYa`a`Yb``9g`VfUi`W\h`Xf]b[YbX`Y]bY`XYi`h`]W\Y
J`YfY]bZUW\i b[`XYf`A`Y`XY!`i bX`K`Y]hYf[UVYdZ]W\hYb`Z`f`?A`I`g`
`b`\UfhYb`J`Yf`\UbX`i b[Yb`]gh`Yg`ja`J`c f`U`f`ni`a`]bXYgh[Y`i b[Ybž
X]Y`9i fcdU]gW\Y`?ca`a`]gg]cb`XUni`ni`Vf]b[Ybž`X]Y
9b h k U`Xi b[g j Yfc fXbi b[`i`a`Y]b`>]\f`ni`j YfgW\]YVYb``B]Ya`UbX
k`]`F`Y[Ybk`U`X`UV\c`nYbž`UVYf`XUgg`C`ghYffY]W\ž`XYggYb
K`U`XZUW\Y`b]W\h`UV!ž`gcbXYfb`XYi`h`]W\`ni`b]a`a`hž`X]YgY`VYb
5i`ZU[Yb`\UVYb`gc``k`jY`@UbXYfž`X]Y`F`Ui`VVUi`Ub`]YfYa`K`U`X
VYhfY]VYbž`]gh`b]W\h`U`nYdhUVY``
K`j f`\UVYb`a`]h`j`jY``5i`Zk`UbX`]b`XYf`b`hYfYggYbj`YfhfYhi`b[
A`U»bU\`a`YbdU`_YhY`YfUfVY]hYhž`X]Y`XYi`h`]W\Y`9f`Y]W\hYfi`b[Yb`Z`f`
X]Y`6Yhf]YVY`VY]`XYf`@]YZf`_YhhYb!J`Yfc fXbi b[`i`bX`XYf
B UW\`U`h][`_Y]hgVYf]W\hYfghUhi`b[`Vf]b[Yb`gc``Yb``8]YgY
A`U»bU\`a`Yb`i bX`bcW\`j`jY`Y`k`Y]hYfY`a`Y`f`[Y\c fYb`fUgW\
i`a`[YgYhh`<`]Yf`]gh`U``YfX]b[g`bcW\`j`jY`i`VYfnYi`[i`b[gUfVY]h`]b
6fi`ggY`bch][`ž`X]Y`k`]f`Z`f`i`bgYfY`A`]h[`]YXgVYhf]YVY`[Yfb
i`VYfbY\`a`Yb``5b`X]YgYf`GhY``Y`a`cW\hY`]W\`XYf`; YgW\UZh`gZ`\fYf]b
XYf`6i bXYg]bbi b[ž`5b`_U`@cfYbW\ž`i bX`]YfYa`HYUa`gY\`f`\Yfn`]W\
Z`f`X]Y`[i`hY`5fVY]h`XUb`_Yb``G]Y`k`YfXYb`Ui`W\`]b`Ni`_i`b`Zi]a
`b`hYfYggY`U``Yf`6Yhf]YVY`]Yf`6YghYg`[YVYbž`Ui`W\`k`Ybb`Yg
a`UbW\`a`U``Y]b`?Ua`dZ`[Y[Yb`K`]bX!`a`i`\Yb`]gh`

:`Y]gW\ /`7c.`9]b`8Ui`YfVfYb bYf`]gh`XYf`: UW\`fUZhYa`Ub[Y``
K`Ug`_Ubb`a`Ub`XU[Y[Yb`hi`b`3
@Yc`>]bXfU_.`8Yf`5fVY]hg`fUZhYa`Ub[Y``]gh`Y]XYf`bUW\`k`]Y`j`c f`Y]b
[f c»Yg`DfcV`Ya`ž`XYf`i`bg`Ui`W\`]b`XYb`bUW\ghYb`>]\fYb
VYgW\UZh][Yb`k`]fX``<`]Yf`[`]h`Ygž`Ub`a`Y\`fYfYb`GW\`fUi`VYb`ni
XfY\`Yb``; i`hY`A`]hUfVY]hYf`V`]XYh`a`Ub`Ua`VYghYb`]a`Y][YbYb
6Yhf]YV`Ui`g``8Ug`]gh`UVYf`Ui`W\`Z]bUbn]Y``Y]bY`[f c»Y
<YfUi`gZc fXYfi b[``8U\`Yf`]gh`X]Y`@Y\`fghY``YbVUg]gZc fXYfi b[`ni`a
9f\`U`h`XYg`@Y\`fghY``YbUb[YVc`hg`i`bUVX]b[VUf``9]b`GhfY]W\Yb
X]YgYf`: c fXYfi b[`]gh`Y]b`GdUfYb`Ua`ZU`gW\Yb`D`Uhn``C`\bY`X]Y

6Ug]gZcfXYfi b['k UfY`Yg`Zi f`j]Y`Y`6Yhf]YVY`gW`]W`hk Y[`b]W`h
`Y]ghVUfž`k Y]hYf`@Y`f`b[Y`Ui gni V`]XYb"
Jcb`XYf`Dc`h]_`ZcfXYfb`k]f`k Y]hYfg`X]Y` : fY][UVY`XYg
cghYffY]W`]gW`Yb`5i gV`]Xi b[ga Uf`hYg`Zi f
8f]hhghUUhYbUb[Y`cf][Yž`k]Y`Yg`gc[Uf`ja `FY[]Yfi b[gdfc[fUa a `]b
Ni gUa a Yb`Ub[`a]h`XYf`Fchl`K Y]»!Fchl?UfhY`ZYgh[Y`U`hYb`k i fXY"
I bX`Yg[]`hž`A U»bU`a Yb`ni `gYhnYbž`i a ` : UW`_fUZhY`k]YXYf`fUgW`
]b`XYb`5fVY]hga Uf`hY]bni []YXYfb``5fVY]h`a i gg`g]W`k]YXYf
`c`bYb"

: `Y]gW` / `7c.`K]Y`_Ubb`a Ub`X]Y`C ZZYbh`]W`_Y]h`XUfi VYf
]bZcfa]YfYbž`XUgg`XUg`@YVYbga]hhY`UbXk Yf`_UhhfU`h]j Y
6Yfi ZY`V]YhYh3
@Yc`>]bXfU_.`6Y]XYf`BUW`k i W`gUfVY]h`a i ggYb`k]f`U`Y`Ub
Y]bYa `GhfUb[`n]Y`Yb`i bX`i bgYf`<UbXk Yf`_a YX]Ybk]f_gUa
dfUgYbh]YfYb``; Ya Y]bgUa `a]h`U`Yb`@UbXYg]bbi b[Yb`UVYb`k]f
Zi f`X]Y`5i ghf]UbG_]`g` `X]Y`GhUUhga Y]ghYfgW`UZhYb`XYf
<UbXk Yf_gVYfi ZY` `i bgYfY`FYggci fW`b[YVi bXY`hi bX`X]Y
Z]bUbn]Y`Yb`A]hhY`VYfY]h[YghY`h`i bgYfYa `BUW`k i W`g`Ub
?cbX]hcfYbž`6UW`Yfb`i bX` : `Y]gW`Yfb`ghY`h`Zi f`X]Y`JcfVYfY]hi b[`ni
X]YgYa `K YhVYk YfV`Y]b`Yfgh`_Ugg][Yg`9I dYfhYbhYUa `Ub`HfU]bYfb
ni f`JYfZi [i b["

: `Y]gW` / `7c.`Ni a `YfghYb`A U`k YfXYb`X]Y`5i ghf]UbG_]`g
XYf`@YVYbga]hhY`[Yk YfVY`c ZZYbh`]W`_ghUhhZ]bXYb``K Ug`]gh
XYf`; fi bX`XUzi f3
@Yc`>]bXfU_.`8Y]GhUUhga Y]ghYfgW`UZhYb`Zi f`X]Y
@YVYbga]hhY`[Yk YfVY`k YfXYb`jcb`&\$`V]g`&` ``Bcj Ya VYf`&\$&)
]a `FU`a Yb`XYf`A YggY`Zi f`6Yfi Žž`Ghi X]i a `i bX`K Y]hYfV`]Xi b[
f**YGH`** ž5ba "Ł]b`GU`nVi f[`ghUhhZ]bXYb``8Ug`≠hYfYggY`XYg
6fUbW`YbbUW`k i W`gYg`]gh[fc»žnU`fY]W`Y`5ba Y`Xi b[Yb`g]bX
Ui g`U`Yb`6Yfi Žg[fi ddYb`Y]b[Y`Ub[h``8]Y`JYfUbghU`hi b[`]gh`Zi f`X]Y
C ZZYbh`]W`_Y]h`ZfY]i bX`_cghYb`cg`ni [Ub[`]W`i bX`XUa]h`Ui W`Y]bY
`Yfj cffU[YbXY`K YfVi b[`Zi f`i bgYf`<UbXk Yf`_`GW`cb`gc`a UbW`Yf
6Ygi W`Yf`U`h`Y]Yf`gY]bYb`]XYU`Yb`@Y`fVYfi Z[YZi bXYb``Jcf`U`Ya
VY`ca a Yb`k]f[fc»Y`5i Za Yf_gUa _Y]h]b`XYb`A UggYba YX]Yb
i bX`k YW`Yb`gc`Ui W`ei Yf`Xi fW`U`Y`6Yj c`_Yfi b[ggW`]W`hYb
≠hYfYggY`Ub`XYb`6Yfi ZYb``JYfUbghU`hi b[Yb`k]Y`X]YgY`Vf]b[Yb

i bgYfYb`6fUbW\Yb`Y]b`i bVYnU\`VUfYg`A YX]YbYW\c"
8]Y` bYi Yb`GhUUhga Y]ghYf]bbYb`i bX`!a Y]ghYf`_cbbYb`]b`k Y]hYfYf
: c`[Y`]f`?cbbYb`Ui W\`VY]`bUh]cbU`Yb`k]Y`]bhYfbUh]cbU`Yb
6Yk YfVYb`nY][Yb`"≠bhYfbUh]cbU`_cbbhYb`cg!hYffY]W\]gW\Y
HY]`bY\`a Yf`VY]`XYb`6Yfi Zgk YhhVYk YfVYb`9i fcG_]`g`i bX`
K cf`XG_]`g`]b`XYb`YhhYb`>\fY`VYfY]hg`Y]b][Y`H]hY`i bX
A YXU]`Yb`\c`Yb`6Y]gd]Y`gk Y]gY`k i fXY`XYf`6Yfi ZXYf
: `Y]gW\j YfUfVY]hi b[`VY]`XYb`K cf`XG_]`g`&\$&(`ni a`U`YfYfghYb
A U`U`g`8Ya cbghfUh]cbgVYk YfV`k Y`hk Y]hdfUgYbh]Yfh`! bX
C ghYffY]W\`_cbbhY`XUa U`g`[Y[Yb`Y]bY`Yi hfYa`ghUf_Y`?cb_i ffYbn
Ui Z5b\]YV`X]Y`6fcbnYa YXU]`Y`Yff]b[Yb`"

: `Y]gW\ /`7c.`≡a`GYdhYa VYf`Z]bXYh`XYf`&) "`≠bhYfbUh]cbU`Y
: UW\k YhhVYk YfV`Zi f`: `Y]gW\`i bX`K`i fghk UfYb`ghUhh"
K Y`W\Yb`Bi hnYb`\UVYb`ZY]gW\j YfUfVY]hYbXY`6Yhf]YVYž
k Ybb`g]Y`XUfUb`hY]`bY\`a Yb3
@Yc`>]bXfU_.`8Yf`≠bhYfbUh]cbU`Y`: UW\k YhhVYk YfV`Zi f
: `Y]gW\!`i bX`K`i fghk UfYb`žXYf]j cb`%*"`V]g`%, "`GYdhYa VYf
&\$&) `ja`:`Y]gW_ca dYhYbnnYbhfi a`?`U[YbZi fh'ghUhhZ]bXYhž`V]YhYh
XYb`6Yhf]YVYb`X]Y`7\UbW\ž`\fY`DfcXi _hY`j cf`XYb`Jcf\Ub[`ni
\c`Yb`"8]Y`\UbXk Yf_]W\Y`DYfZY_h]cb`i bX`Ui g[YnY]W\bYhY
E i U`]hUhighY\Yb`]a`A`]hhY`di b`h`9]bY`]bhYfbUh]cbU`Y`: UW\† fm
dfi ZhX]Y`Y]b[YfY]W\hYb`DfcXi _hY`XYf`6Yhf]YVY`i bX`ZFYi h'g]W\`i VYf
X]Y`[YgUa hY`6UbXVfY]hY`XYf`6Yfi Zg_i bgh`i bX`j cf`U`Ya`XUfi VYfž
XYf`C ZYbh`]W_Y]h`UbW\`]Y»YbX`X]Y`Hcd!DfcXi _hY`Ui g`XYa
<UbXk Yf`_ni`dfUgYbh]YfYb`"
A]h`XYf`HY]`bU\`a Y`Ua`:`UW\k YhhVYk YfV`Yf`Ub[Yb`j]Y`Y`DfcXi _hY
Y]bYb`\c\YfYb`6Y_Ubbh\Y]hg[fUXž`i bX`6Yhf]YVY`_cbbYb`ni XYa
nY][Ybž`k Ug`g]Y`ni`V]YhYb`\UVYb`"8]Y`HY]`bU\`a Y`i bX`Zc`[`]W\`X]Y
6Yk Yfhi b[`j YfgW\]YXYbYf`DfcXi _hY`i bX`GYf]Yb`[]Vh`k]YXYf
bYi Yb`5bgdcfb`i bX`A ch]j Uh]cbž`bcW\`VYggYf`ni`k YfXYb`i bX`g]W\
j cb`UbXYfYb`[Yn]Y`h`UVni`YVYb`"@UggYb`G]Y`g]W\`X]Y`; Y`Y[Yb\Y]h
b]W\h`Ybh[Y\Yb`i bX`bY\`a Yb`G]Y`hY]`"
8Yf`K`YhhVYk YfV`V]YhYh`b]W\h`bi f`cghYffY]W\]gW\Yb
: `Y]gW\YfVYhf]YVYbž`gcbXYfb`Ui W\`DfcXi nYbhYb`Ui g`U`Yf`K`Y`h
Y]bY`[fc»Ufh][Y`A c[`]W_Y]hž`\fY`Ui g[YnY]W\bYhYb
<UbXk Yf_gdfcXi _hY`ni`dfUgYbh]YfYb`i bX`ZUW\`]W\`VYk YfhYb`ni
`UggYb`"

:`Y]gW\ / '7c. 'Ni gUa a YbUfVY]h']gh'≡\ bYb`Y]b`k]W\ h][Yg
5b`]Y[Yb""; Ya Y]bgUa `ghUhh`Y]bgUa `U`g`8Yj]gY3
@Yc`>]bXfU_. 'I bgYfY`5b`]Y[Yb`U`g`@YVYbga]hhY`\UbXk Yf_Yf
_cbbYb`k]f`bi f`[Ya Y]bgUa `i bX`a]h`GhUf_Y`j cfUbVf]b[Yb""9]bY
≠hYfYggYbj YfhfYhi b[`c`bY`Fi W_\U`h']\fYf`A]h[`]YXYf`_Ubb`g]W\
b]W\h`XUg`bch][Y`; Y\cf`j YfgW\UZZYbž`i a `Ui ZX]Y`; YgYhm[YVi b[
i bX`Ui Z`VYj cfghY\YbXY`9bHk]W_\i b[Yb`9]b`i gg`ni `bY\`a Yb""8U\Yf
XUfZ`]W\`a]W\`Ub`X]YgYf`GhY``Y`gY\`f`\Yfn`]W\`Zi f`≡fY`HY]`bU\`a Y`Ub
XYb`K]fhgW\UZhg_Ua a Yfk U\`Yb`VYXUb_Yb"
; Ya Y]bgUa `a]h`a Y]bYb`?c``Y[]bbYb`i bX`?c``Y[Yb`k YfXY`]W\`a]h
j c``Yf`9bYf[]Y`Zi f`G]Y`UfVY]hYb""K Ybb`k]f`i bgYfY`?fUZhY`Vi bXY`bž
XUbb`dfcZ]h]YfYb`k]f`U``Y`j cbY]bUbXYf""8Uj cb`V]b`]W\`ZYgh
i VYfnYi [h"

:`Y]gW\ / '7c. `K]f`XUb_Yb`Zi f`XUg`; YgdfUW\`i bX`k i bgW\Yb`j]Y`
9fZc`["

6Ygi W\Yb`G]Y`i bg`Ui Z.`Z`Y]gW\i bXW\`Uh